

WE TAKE THE HEADACHE OUT OF SHIPPING

CAPABILITY STATEMENT





Terra-Marine Group Profile

Introduction

This is to appraise you of the experience and competence of the Terra-Marine team and our professional resources available to you for diligent and techno-economic management of your vessels.

We at Terra-Marine are committed to provide best possible services to our clients, who we regard as very important to us. The organization ensures diligent cost effective management and operation of vessels always ensuring full compliance with regulatory requirements. Services offered:

- ✓ Ship Management (Commercial & Technical)
- ✓ Crew Management
- ✓ Port Agency Services (All Ports in Pakistan)
- ✓ Chattering
- ✓ Sale & Purchase
- ✓ Supply of stores & spares
- ✓ Training of Seafarers

Capability Statement

The Terra-Marine group was incorporated in 1988 by Capt. Saulat Majeed Khan, Group Chairman & Managing Director.

Capt. Khan served as General Manager from 1974 to 1976 and as Managing Director of Gulfeast Ship Management Ltd. 1976 to 1986.

In 2005, Terra-Marine was the Lead Consultant in a consortium consisting of Terra-Marine, A&P Appledore, KPMG, HTSPE Limited, Orix Investment Bank, Mohsin Tayyab Ali & NESPAK commissioned to advise the Government of Pakistan on the privatization of the Karachi Shipyard & Engineering Works.

Capt. Khan acts as an arbitrator in Maritime Disputes either referred to by parties at the High Court or for out of court ADR matters.

Terra-Marine maintains a Roster of over 5000 active seagoing officers and ratings.

On formation of Terra-Marine many executives of the Gulfeast team were brought onboard due to their extensive experience in Ship Management under Capt. Khan at M/s Gulfeast Ship Management Ltd., Hong Kong.

During their tenure with Gulfeast Ship Management:

- ✓ The team developed the managed fleet from four old vessels to an average of 65 vessels of various types
- ✓ Ship sizes from 10,000 DWT tween-deckers to 300,000 DWT VLCCs
- ✓ Registered under Flags of Convenience as well as National Flags with multinational crews
- ✓ Operated three training vessels
- ✓ Trained over 500 cadets both deck and engine to produce quality officers and engineers
- ✓ Supervised 20 new buildings between 15,000 DWT to 75,000 DWT in Japan, South Korea & Brazil

| |InterManager











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Ship Management Services

Terra-Marine offers cost effective quality ship management through its committed well trained and skilled staff and holds DOC's from NKK for the following types of vessels:

- ✓ Bitumen Carriers
- ✓ Bulk Carriers
- ✓ Car Carriers
- ✓ Chemical Tankers
- ✓ Container Ships
- ✓ Crude Oil Tankers
- ✓ General Cargo
- ✓ Livestock Carriers
- ✓ LPG Carriers
- ✓ Reefer Ships

Terra-Marine Quality Systems, Operations are in full compliance with MLC 2006 and:

- ✓ Audited by Government of Pakistan
- ✓ Audited to ISO:9001-2015 by Lloyds Register
- ✓ ISM Management System certified by NKK
- ✓ Audited to ISO:14001-2015 by NQA (UKAS)
- ✓ Audited to ISO:45001-2018 by NQA (UKAS)
- ✓ Regular operations and safety audits conducted by its qualified staff to monitor safe ship operations, environment protection and loss prevention

Terra-Marine is a member of InterManager since 1996 and complies fully with InterManager's Standards and Code of Conduct.















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Clients' Profile



Aeolos Management S.A.



Bernhard Schulte Ship Management



Far Seas Shipping Inc



Kuwait Oil Tanker Company S.A.K



Linda Ace Shipping



Nakilat Shipping Qatar Limited



Sea Bright Ship Management & Operation LLC



Shell Ship Management Limited



Smit Lamnalco Crew Management



Wallem Ship Management Limited





















Company Policies

Quality, Health, Safety and Environment Policy:

QUALITY, HEALTH, SAFETY AND ENVIRONMENT POLICY

Terra-Marine is committed to provide Ship Owners, Ship Managers and Sea Staff with services of the highest quality in accordance with their requirements and expectation, always ensuring health, safety and environmental protection during services provision.

Responsibility for commitment to Quality, Health, Safety and Environment rests with the highest level of Management in the company.

Terra-Marine will achieve this by,

- Implementing and continuously improving its quality management system in accordance with ISO 9001:2015 (QMS) requirements.
- Emphasis on commitment to Health, Safety and Environment protection (HSE) in accordance with ISO 45001:2018 (OH&S MS) and ISO 14001:2015 (EMS).
- Constantly improving skills and competence of Managerial Staff, Support Staff & Sea Staff by ensuring continuous training and awareness.
- · Careful monitoring of customer's ships and Sea Staff performance by trained and experienced managerial staff.
- · Ensuring full compliance with all related conventions, laws & regulations.

AT TERRA-MARINE CUSTOMER SATISFACTION IS PARAMOUNT

Terra-Marine shall cater to the customer requirements and expectation through stringent compliance with ISO 9001 & InterManager Standards, ISM Code, and ISPS Code which shall be taken as minimum guidelines for the company's QHSE System.

Customer's satisfaction, occupational safety and pollution prevention shall always be paramount and any neglect in this regards could lead to dismissal of the person concerned.

The Company's QHSE System shall be a live system and under constant review for improvements. Suggestions in this respect shall always be encouraged and welcome from all levels within the Company both afloat and ashore.

Terra-Marine shall unceasingly maintain its:

- Safety Management System (SMS) as per the ISM Code under IMO RES. A.741 (18).
- · The requirements of the IMO International Safety Management (ISM) Code.
- . The requirements of the IMO International Ship & Port Facility Security (ISPS) Code.
- Adequate resources and shore-based support shall be provided to enable Designated Person ashore and to those responsible for safety and environmental protection to function efficiently.

Customer requirements and expectations shall be taken fully in account in implementation of this policy.

Managing Director



















International Safety Management Policy:

INTERNATIONAL SAFETY MANAGEMENT POLICY

Responsibility and commitment to quality implementation of the ISM Code rests with the highest Authority in the Company Management.

The management policy on safety and environment protection is structured on a combination of the right skills, knowledge and experience, taking into account the relevant international conventions, classification and national regulations, the direct involvement of the decision-making management, its attitude being reflected in Company policy and thus directly in the work of all the Company employees ashore and afloat with commitment, competence, attitudes and motivation, with a continuous process of measurable quality of improvement, and ensuring that the Master is not only competent and fully conversant with and dedicated to the maintenance of the company's safety management system (SMS) and the appropriate safety and environmental protection standards, but also to ensure that he is given all the necessary support and authority to perform his duties properly and safely.

The Company maintains a direct link with those onboard through a Designated Person Ashore-DPA (or in his absence through the Deputy Designated Person Ashore-DDPA) as shown in the Organizational Chart. The DPA (or in his absence DDPA) shall have direct access to the highest level of management. Their authority and responsibility shall include monitoring the safety and pollution-prevention aspects of the operation of ships, ensuring that adequate resources and shore-based support are available at all times. The ultimate responsibility for safety and environment protection rests with the Managing Director of the Company.

In addition to providing high quality safety management, TMSM will unceasingly maintain:

- Safety Management System (SMS) as per the ISM Code under IMO RES. A.741 (18).
- The requirements of the IMO International Safety Management (ISM) Code.
- All Management vessels shall be inspected & audited on a half-yearly basis or as closely to such dates as possible
 depending on the vessel's itinerary, accessibility and travel arrangements. The results of such inspections and
 audits shall be reviewed and brought to the attention of the Master, Chief Engineer and concerned personnel in the
 office
- . The Application of the company's policy shall apply to ALL vessels managed by the company.
- Company policies shall be implemented and maintained at all levels of the organization, onboard ship and shore
- Adequate resources and shore-based support shall be provided to enable Designated Person Ashore and to those
 responsible for safety and environmental protection in order for them efficiently carry out their duties.

Customer requirements and expectations shall be taken fully in account in implementation this policy.

Managing Director

(Highest Level of Authority in Management

as referred in ISM Code 4.)

Technical Manager

(Management Representative)

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Safety Policy Statement:

SAFETY POLICY STATEMENT

Terra-Marine's objective is to conduct its operations so as to ensure safety at sea, prevention of human injury or loss of life and avoidance of damage to the environment and to property.

Terra-Marine is dedicated to develop, implement and maintains the standards of safety and environmental protection with prudent and reasonable practicability.

Terra-Marine establishes that all operations carried out by its personnel, both ashore and onboard, shall bear special emphasis to:

- · Provide for safe practice in ship operation.
- · Provide a safe working environment.
- · Establish safeguards against all identified risks.
- Constantly improve the safety management skills of shipboard and shore-based personnel including preparing for emergency related to safety and environment protection.

Terra-Marine requires that whenever a conflict arises between commercial or economic reasons and the above points, priority shall always be given to safety.

Managing Director















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Protection of the Environment Policy:

PROTECTION OF THE ENVIRONMENT POLICY

Terra-Marine Ship Management's policy with respect to the protection of the environment is that:

- TMSM recognizes its responsibilities for concerns with both long and short term effects of its operations on the
 environment and global ecology.
- The Management supports the International Convention for the Prevention of Pollution from Ships (MARPOL 73/78) and believes that the first line of defense against pollution is avoidance of accidents.
- Within economic limitations of operation, TMSM shall endeavor to maintain a leading position in the development
 of anti-pollution measures, compatible with the best safety and operating policies.
- All employees have an obligation to ensure that they are fully aware of the impact of their activities on the
 environment and ensure that every effort is made to prevent pollution from TMSM managed ships.
- TMSM will devote time and effort in developing this Policy and will provide such training, instruction, information and supervision as is necessary.
- The Shipboard Contingency Plan, the Shipboard Oil Pollution Emergency Plan and communications instructions
 contained in Chapter 8 of the Ship Board Management manual are to be followed at all times and are only to be
 overruled by considerations of safety.

Managing Director















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Drug and Alcohol Policy:

DRUG AND ALCOHOL POLICY

It is Terra-Marine's policy to maintain a safe and healthy; working environment, free from the unauthorized use of drugs and total prohibition on alcohol, and any forms of intoxicating, fermenting, hallucinating and mentally/physically impairing consumable.

Also:

- · Bringing, carrying, soliciting in and use of alcoholic beverages & drugs onboard of all vessels are strictly prohibited.
- Carriage or consumption of drugs not obtained by prescription from a doctor or form the ship's medical chest through the Master is an offence. We will actively co-operate with any Government or Government Agency concerned with.
- · Maintain a safe and healthy working environment free from the unauthorized use of drugs and alcohol.
- Misuse of legitimate drugs, or the use, possession, distribution or sale of illicit or un-prescribed drugs ashore or onboard ships is prohibited and any person(s) found in breach of this will be subject to immediate dismissal.

Terra-Marine's policy is that the only acceptable level of drug or alcohol content at any time MUST BE ZERO.

















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Seafarers Recruitment and Placement Policy:

SEAFARERS RECRUITMENT AND PLACEMENT POLICY

Terra-Marine's Seafarers Recruitment and Placement policy is to fully comply with the ILO Maritime Labour Convention 2006 Regulation 1.4 "Recruitment and Placement", recognizing that by establishing fair terms & conditions of service to Seafarers, with decent working and living conditions onboard, with cognizance to personal health & safety and Seafarers' training & certification, and creating a level field with fair competition to Shipowners and Seafarers, it will create an efficient and productive environment that shall be beneficial to the industry.

The policy stringently focuses on the following MLC 2006 Standards:

- · Protect & promote Seafarers' rights.
- Ensuring Seafarers' mandatory & appropriate training & qualifications.
- Ensuring appropriate pre-joining medical examination & certification.
- Employment pursuant to a CBA (Collective Bargaining Agreement).
- · No recruitment fees to be charged to the Seafarer.
- · No discrimination or exploitation of Seafarers.
- Seafarers be informed all their rights and conditions onboard

- Seafarers' right to make complaints & addressing the same.
- Ensure natural justice for dealing with cases of incompetence or indiscipline consistent with national laws or the CBA.
- Ensure working & living condition onboard complies with the Convention and / or the CBA.
- Ensuring Seafarers protected for medical treatment & compensation, payment wages & repatriation, even if stranded in a foreign port, through P. & I. cover or other measures.
- Provide safety training and other promotional guidance to Seafarers.

Managing Director















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Ship Manning Policy:

SHIP MANNING POLICY

Terra-Marine's Ship Manning policy is to fully comply with the Pakistan "Merchant Shipping Ordinance 2001 – Part IV" and ILO Maritime Labour Convention 2006, recognizing that by establishing fair terms & conditions of service to Seafarers, with decent working and living conditions onboard, with cognizance to personal health & safety and Seafarers' training & certification, and creating a level field with fair competition to Shipowners and Seafarers, it will create an efficient and productive environment that shall be beneficial to the industry.

The policy stringently focuses on the following MLC 2006 Standards:

- Minimum age limitations for young seafarers and supervision of their safe working & training.
- · Pre-joining medical certification.
- Training and qualifications.
- · Recruitment & Placement, by an approved SPRS.
- · Seafarers' Employment Agreements (SEA).
- · Timely payment of wages.
- · Accommodated and recreational facilities.
- · Control stipulated hours of work and rest.

- · Entitlement leave and repatriation.
- · Food, catering and hygiene.
- · Medical care onboard and ashore.
- Shipowner's liability medical treatment and compensation death / disability and proper repatriation due sickness.
- · Health, safety and accident prevention.
- · Social security as prescribed by national legislation.
- Seafarers onboard complaint procedures alleging breaches of MLC provisions.

Managing Director



















Retention Rate Key Performance Indicator (KPI's)

Retention Rate KPI's For Officers & Ratings

Ranks	2016	2017	2018	2019 203			
Officers KPI Value	93.2	93.9	93.5	93.3	93.4		
Officers KPI Rating	87.8	92.9	90.2	88.4	89.1		
Ratings KPI Value	93.2	92.9	93.1	93.9	95.0		
Ratings KPI Rating	87.9	85.7	87.6	92.8	99.8		

Officers Rankwise KPI Rating

Ranks	2016	2017	2018	2019	2020
Master	92.7	89.5	90.6	97.3	85.7
Chief Mate	87.9	94.1	87.4	96.8	88.3
OOW	98.5	96.9	95.4	98.6	95.6
Chief Engineer	95.5	94.6	92.7	91.0	94.9
1st Engineer	85.1	83.3	90.0	70.8	88.1
EOW	74.0	95.7	86.1	79.3	84.0
ETO	77.8	90.3	88.9	66.7	91.7
Electrician	84.6	96.3	95.2	98.2	88.9
Cadet Deck	98.2	95.2	91.7	88.9	85.7
Cadet Engine	82.1	85.7	80.0	66.7	88.9

Officers Rankwise KPI Value

Ranks	2016	2017	2018	2019	2020
Master	93.9	93.4	93.6	94.6	92.9
Chief Mate	93.2	94.1	93.1	94.5	93.2
oow	94.8	94.5	94.3	94.8	94.3
Chief Engineer	94.3	94.2	93.9	93.7	94.2
1st Engineer	92.8	92.5	93.5	90.6	93.2
EOW	91.1	94.4	92.9	91.9	92.6
ETO	91.7	93.5	93.3	90.0	93.8
Electrician	92.7	94.4	94.3	94.7	93.3
Cadet Deck	94.7	94.3	93.8	93.3	92.9
Cadet Engine	92.3	92.9	92.0	90.0	93.3

Req. & Target KPI Kat	ing
KPI Min Req Rating	80
KDI Target Rating	95

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The Federation of Pakistan Chambers of Commerce & Industry وفاق ایروان هائے تجارت و صنعت - پاکستان

Personal Address: Bulk Shipping & Trading (Pvt) ltd. Level 2, 34-A/2, Lalazar Drive, Opp Beach Luxury Hotel, Karachi 74000, Pakistan. Tel: +(92-21) 35643371 - 4, Fax + (92-21) 35643370, Email: bulk@super.net.pk / bulkshipping@bulkshipping.com.pk

Tariq Haleem

Chairman. Pakistan-Qatar Business Council

Ref : 0604-82419-TEK Dated: 06th April, 2019

Mr. Abdulrahman Essa Al-Mannai, President & CEO. MILAHA, Doha, Qatar.

The Federation of Pakistan Chambers of Commerce & Industry (FPCCI) presents its highest complements to you.

It was a pleasure meeting you on 07th October, 2018.

I have recently been elected as the Chairman of Pakistan Qatar Business Council of FPCCI and will Inshallah be bringing a trade delegation to Qatar after Ramadan.

We will be honored if you could meet our delegation.

In the meantime if you remember that during our cordial meeting we had discussed several matters.

One of them was to promote the employment of Pakistani seafarers on your / Qatari flag ships.

We would like to introduce M/s. Terra-Marine who are a highly reputable company providing quality professional seafarers. Attached please find their Profile and Capability Statement.

We are introducing Terra-Marine to you since we can guarantee their honesty, integrity and professionalism.

We hope your support to Pakistani seafarers will lead to better brotherly relationship between our two countries.

Sincerely,

Cc: Mr. Hamad Al Hitmi, Vice President - Bulk Shipping.

Pakistan First!

AOH TALK & SMS: +92310 1334570 / WHATSAPP ONLY: +92321 8229437

Head Office, Karachi

Federation House, Main Clifton, Abdullah Shah Ghazi Road. Karachi-75600 Tel: (92-21) 35873691, 93-94, Fax: (92-21) 35874332 E-mail: Info@fpcci.com.pk URL; www.fpcci.com.pk

Capital Office, Islamabad

Capital House G-8/1, Aiwan-e-Sanat-o-Tijarat Road, Mauve Area, Islamabad. Tel: (92-51) 2251891-93 Fax: (92-51) 2251894

Regional Office, Lahore

50-A, Tufail Road Lahore Cantt. 54180, Tel: (92-42) 36670970-71 Fax: (92-42) 36670972

Regional Office, Peshawar

House # 14, Street # 3, Defence Housing officer Colony, Khyber Road Peshawar Tel: (091) 9212341-42 Fax: (091) 9212340

Regional Office, Quetta

First Floor, 1-C, Shahbaz Town, Phase II, Quetta Cantt.

Regional Office, Gwadar

Business Centre Gwadar Free Zone Pak-China Friendship Road, Gwadar.

E-mail: gwadar.regional@fpcci.org.pk

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Form QA-6.1 File 190.7 QA-Rev:01/11-21

CUSTOMER FEEDBACK FORM

Date	January 5, 2023								
Customer Name	Aeolos Management S.A.								
Contact Person	Capt. John N. Vassilakis	70 0							
Address	18, Omirou Street, 4th Floor, Athens 106	72, Gre	ece.				-		
	r customer needs and expectations. In at we may serve you better. 2 – Average 3 – Sati		gard, we	request			out the		
Performance									
- Griormanos	Description		Rating			-	Not		
How would you rate o	our performance in the areas of:	1	2	3	4	5	Applicable		
	all performance in the areas of.					V			
Inquiry response						V			
	ty of communication					_			
Table 1 months of the late of	e to your calls or queries					V			
4. Clarity of technic	al proposals and other documentation						V		
Response time for	Response time for delivery of quotation						V		
6. Delivery time of s	service						V		
7. Resolving your c	oncerns					V			
Quality									
090 0000 0000				Rating		Not			
	Description	1	2	3	4	5	Applicable		
How would you rate			_		_	-			
Customer Services you received						V			
9. TERRA-MARINE	TERRA-MARINE ship management Services					V			
10. Overall system p	rocedures					V			
11. Technical suppor	rt provided by TERRA-MARINE						V		
12. Technical selecti	on of fleet personnel's						✓		
13. Work quality of o	ur recommended crew					V			
14. Promptness in a	ction on complaints					∇			
15. Services in terms						V			
						L			
Any one thing that you	consider requires change or improvemen	nt in TER	RA-MARI	NE					
Other suggestions and	d comments:								
					-				
	ut the Questionnaire. We value your feedb form by e-mail on the following address.	ack and	appreciat	e your tin	ne in prov	viding us	your comments.		
E-Mail: SMKhan@	terra-marine.com				V		R		
Thank you & regard	s,	Si	gnature:		4		7		
Capt. Saulat Majeed Managing Director For TERRA-MARIN		Co	ompany	Stamp: AE C	18, O GR-1	MIRO	EMENT S.A. U STR. ITHENS		

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Form QA-6.1 File 190.7 QA-Rev:01/11-21

CUSTOMER FEEDBACK FORM

Date	December 18, 2023		2012				
Customer Name	Bernhard Schulte Shipmanagement (In		te Limited	d:			
Contact Person Address	Mr. Pravin Lad / Capt.K.K.Subramania 401, Olympia, Hiranandani, Gardens, P.	am awal Mu	mbai 400	076. Indi:	1		
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	ur customer needs and expectations. nat we may serve you better. 2 – Average 3 – Sat		gard, we	reques			Il out the
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Performance				Rating			Not
	Description	1	2	3	4	5	Applicabl
How would you rate	our performance in the areas of:						
 Inquiry respons 	0				\boxtimes		
2. Method and cla	rity of communication				\boxtimes		
3. Type of respons	se to your calls or queries				⊠		
4. Clarity of techni	cal proposals and other documentation				⊠		
5. Response time	for delivery of quotation				\boxtimes		
6. Delivery time of				×			
7. Resolving your				×			
Samuel and the same of the sam	2000 and 2000	-	444		100	-	
Quality				Deti			
Description			2	Rating 3	4	5	Not Applicab
How would you ra	te the quality of:	1	-	-		-	
8. Customer Servi	ces you received				⊠		
TERRA-MARINE ship management Services					⊠		
10. Overall system							
	ort provided by TERRA-MARINE						
	tion of fleet personnel's						×
	our recommended crew			×			
100	action on complaints		0		×		
					×		
15. Services in tern	ns of value for money			-	101	-	
General Any one thing that yo Overall satisfactory	ou consider requires change or improveme	nt in TER	RA-MAR	INE			
Other suggestions ar All in order.	nd comments:						
Please send the filled	out the Questionnaire. We value your feed of form by e-mail on the following address.	back and	apprecial	le your tir	ne in pro	viding us	s your comm
E-mail: SMKnan	@terra-marine.com					11000000	-
Thank you & regar	ds,	Si	gnature:	Ual-	his	David	INCO
Capt. Saulat Majee Managing Director						MANAG	ELLENT

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January 5, 2023



TERRA-MARINE

Date

Form QA-6.1 File 190.7 QA-Rev:01/11-21

CUSTOMER FEEDBACK FORM

Customer Name	Bernhard Schulte Shipmanagement (Isl	e of Man) Limited							
Contact Person	Ms. Shelley Walker									
Address	Dorchester House, Belmont Hill, Dougla	as IM1 4R	E, Isle of	Man						
following form so th 1 - Not Satisfied	ur customer needs and expectations. I at we may serve you better. 2 – Average 3 – Sati		gard, we	reques			out the			
Performance				Deties						
Description			2	Rating 3	4	5	Not Applicable			
How would you rate of	our performance in the areas of:		_	_	_	_	_			
Inquiry response	•									
2. Method and clarity of communication										
Type of respons										
4. Clarity of technic										
Response time f										
6. Delivery time of	service									
7. Resolving your o	concerns									
Quality										
	Description	1	2	Rating 3	4	5	Not Applicable			
How would you rate	e the quality of:									
8. Customer Service	ces you received					⊠				
9. TERRA-MARINE	1 (100 100 100 100 100 100 100 100 100 1									
10. Overall system p	procedures					\boxtimes				
11. Technical suppo	ort provided by TERRA-MARINE									
12. Technical select	ion of fleet personnel's									
13. Work quality of o	our recommended crew									
14. Promptness in a	ction on complaints									
15. Services in term	s of value for money				⊠					
General Any one thing that you consider requires change or improvement in TERRA-MARINE Other suggestions and comments: We have a very good working relationship with Terra Marine although we don't have much day-to-day communications any longer. Shazia is our point of contact and we're very happy with all our dealings with her. No recommendations for improvement at this time as we're satisfied with the service provided.										
Thank you for filling out the Questionnaire. We value your feedback and appreciate your time in providing us your comments Please send the filled form by e-mail on the following address: E-Mail: SMKhan@terra-marine.com Thank you & regards, Capt. Saulat Majeed Khan Managing Director For TERRA-MARINE Company Stamp: Company Stamp:										

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Form QA-6.1 File 190.7 QA-Rev:01/11-21

CUSTOMER FEEDBACK FORM

Date Customer Name Contact Person Address	Customer Name Contact Person Bernhard Schulte Shipmanagement (Singapore) Pte Ltd. Mr. Sachin Prajapati							
	ur customer needs and expectations. I at we may serve you better. 2 – Average 3 – Sati		gard, we	request			out the	
Performance				Rating	-		Not	
	Description	1	2	3	4	5	Applicable	
How would you rate	our performance in the areas of:				70			
Inquiry response	e							
2. Method and clar	ity of communication							
Type of respons	e to your calls or queries							
4. Clarity of technic	cal proposals and other documentation						\boxtimes	
5. Response time t	for delivery of quotation							
6. Delivery time of	6. Delivery time of service							
7. Resolving your								
Quality					583			
	Description	1	2	Rating 3	4	5	Not Applicable	
How would you rat	te the quality of:				-		Арричин	
10 4 0 5 2 4 7 3 1 6 7 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	ces you received					\boxtimes		
CONTROL STATE STAT	E ship management Services							
10. Overall system								
100 000 000 00 00 00 00	ort provided by TERRA-MARINE							
\$ \$55.60 cm	tion of fleet personnel's						\boxtimes	
NUS 87767 ST 1995S 608	our recommended crew							
2	action on complaints							
	ns of value for money					⋈		
	,				L			
General Any one thing that yo	ou consider requires change or improveme	nt in TER	RA-MAR	INE				
Other suggestions ar	nd comments:	*				70-		
	out the Questionnaire. We value your feed d form by e-mail on the following address.		apprecia	te your tir	me in pro	viding us	your comments.	
E-Mail: SMKhan	E-Mail: SMKhan@terra-marine.com							
Thank you & regards,			ignature		The state of the s	5		
Capt. Saulat Majeed Khan Managing Director For TERRA-MARINE Company Stamp:								

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Form QA-6.1 File 190 7 QA-Rev 01/11-21

CUSTOMER FEEDBACK FORM

Date	December 18, 2023						
Customer Name	Far Seas Shipping Inc.						
Contact Person	Mr. Ahmed Ali						
Address	C/o Rabunion Maritime Agency, 1st Floo	or, Agha Build	ling Rapha	iel Street.	Raoucher,	Beirut Le	ebanon
ollowing form so th	our customer needs and expectation nat we may serve you better.	s. In this re	gard, we	e reques	t you to k	cindly fil	l out the
1 - Not Satisfied	2 – Average 3 – S	Satisfied		4 – Goo	d	5 – E	Excellent
Performance							
	Description	4		Rating		_	Not
How would you rate	our performance in the areas of	1	2	3	4	5	Applicable
Inquiry respons					V		
	rity of communication				9		
Type of respon-					4		
Clarity of techn				V			
 Response time 				9			
Delivery time of					9		
 Resolving your 							
Quality				Rating			Not
	Description	1	2	3	4	5	Applicable
How would you ra	ite the quality of:						
8. Customer Serv	ices you received				OV.		
9. TERRA-MARIN	IE ship management Services				U		
10. Overall system	procedures				4		
11. Technical supp	ort provided by TERRA-MARINE				V		
12. Technical selec	ction of fleet personnel's				19		
13. Work quality of	our recommended crew				9		
14. Promptness in	action on complaints				4		
15. Services in terr	ns of value for money				U		
General Any one thing that yo	ou consider requires change or improver	ment in TER	RA-MAR	INE			
Other suggestions a	nd comments:						
	out the Questionnaire. We value your fe d form by e-mail on the following addres		apprecia	te your tir	me in prov	viding us	your comme
E-Mail: SMKhan	@terra-marine.com				\	1	
Thank you & regar	ds,	S	ignature			1	
Capt. Saulat Majee	ed Khan						
Managing Director For TERRA-MARII		C	ompany	Stamp	-	F	SM
OI I LIVIA-WAR	16	C	unpany	Ottarrip	SH	IP MANAC	SEMENTSAL

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Form QA-6.1 File 190.7 QA-Rev:01/11-21

CUSTOMER FEEDBACK FORM

	0001011121112						
Date	January 10, 2023						
Customer Name	Kuwait Oil Tanker Company S.A.K.						
Contact Person Address	Mr. Bader Naserallah P.O. Box 810, Safat 13009, Kuwait.						
Address	P.O. Box 610, Salat 13009, Ruwait.						
	our customer needs and expectations. I hat we may serve you better.	n this re	gard, we	request	you to I	kindly fill	out the
1 - Not Satisfied	2 – Average 3 – Sati	sfied		4 – Goo	d	5 – E	xcellent
Performance				Rating			Not
	Description	1	2	3	4	5	Applicable
How would you rate	our performance in the areas of:						
Inquiry respons	e				\boxtimes		
2. Method and cla				\boxtimes			
3. Type of respons	se to your calls or queries				\boxtimes		
4. Clarity of techni	ical proposals and other documentation			\boxtimes			
201 200 200	for delivery of quotation						
6. Delivery time of					\boxtimes		
7. Resolving your					\boxtimes		
		_	_			_	
Quality				D ('			
	Description			Rating 3	4	5	Not Applicable
How would you ra	te the quality of:	11	2				
8. Customer Servi	ices you received				\boxtimes		
	IE ship management Services				\boxtimes		
10. Overall system					\boxtimes		
100 mm 100 mm 100 mm	ort provided by TERRA-MARINE				\boxtimes		
	ction of fleet personnel's						
117750 SPECIAL SECTION	our recommended crew			\boxtimes			
	action on complaints						
	1 22 22 220 200						
15. Services in terr	ns of value for money						
General Any one thing that yo	ou consider requires change or improvemen	nt in TER	RA-MAR	INE			
Other suggestions a	nd comments:						
Very good	cooperation with Mr.Syed Rizwan.						
Majority of	f Pakistani junior Engineers are not reachal	ole by pho	one, dela	yed to an	swer me	ssages a	nd the
communic	cation for vessel joining formalities is difficul	t					
Due to the	e nature of our work we would like to be awa	are of cor	ntact deta	ils of per	son in ch	arge afte	r office
working he	ours and during holidays						
Thank you for filling	out the Questionnaire. We value your feedb	ack and	apprecia	te your tir	ne in pro	viding us	your comments
	d form by e-mail on the following address.						
E-Mail: SMKhan	@terra-marine.com			7		200	I bailion
Thank you & regar	rds,	Si	gnature:		Mullin	100	11 2 11 7 71 E.
Capt. Saulat Maje						WUN *	- A
Managing Director For TERRA-MARI		Company Stamp:				AD OFFICE	
						Oll	TANKER

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	CUSTOMER FEE	DBAC	K FOF	RM			v:01/11-21
	and the second s	DUNO		ALLA .			
Date Customer Name	December 18, 2023 LINDA ACE SHIPPING						
Contact Person	The state of the s		Mark I	186			
Address	OFFICE No. 625, BUDLING, ER1, AL	MARARR	- Dubai, V	UAL			
Dear Sir, We strive to fulfill of following form so t 1 - Not Satisfied	our customer needs and expectations. hat we may serve you better. 2 - Average 3 - Sat			request		indly fill 5 – Ea	out the
Performance				Rating			Not Applicable
	Description	1	2	3	4	5	Applicabil
How would you rate	our performance in the areas of.	-			53	0	
1. Inquiry respons				8			
	arity of communication				8		
3. Type of respon	se to your calls or queries	0	0		⊠	Ö	
	ical proposals and other documentation		0	A CONTRACTOR OF THE PARTY OF TH	0	0	Ø
	for delivery of quotation		0	0		0	Ø
6. Delivery time of					D EN	0	0
7. Resolving you	rooncems	0	0		⊠ ⊠	-	
Quality							Not
Quanty	Description	1	2	Rating 3	4	6	Applicab
How would you r					1201		-
		0		0	[X]		
8. Customer Ser	vices you received		0		8		
	NE ship management Services						
10. Overall system	procedures						⊠
11 Technical sup	port provided by TERRA-MARINE		0	0	Ø		
12. Technical sele	ction of fleet personnel's	0			⊠		
13. Work quality of	f our recommended crew			□	0		
14. Promptness in	action on complaints		0	0	183	0	
15. Services in ter	ms of value for money		I I I I I	1 57			-
Other suggestions Strongly recomme earliest, as it obse	rided to keep should proceed well be rive that, some vacancies occupied well be	ker with M	r moosar RA MARI	ni in orde			
Please send the fill	out the Questionnaire. We value your fee of form by e-mail on the following address of terra-marine.com			(time in pr	roviding u	s your com
Thank you & rega	irds,	7.5	Signatur	-	D		
PERSONAL PROPERTY AND ADDRESS OF THE PERSON				-	/	أي للشي	1
	r contract	100	Compan	w Stame	/3	1	Les I
Capt. Saulat Maje		- 1	Compan	, orang	15/		151
Capt. Saulat Maje Managing Directo For TERRA-MAR	INE						

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Form QA-6.1 File 190.7 QA-Rev:0/03-13

CUSTOMER FEEDBACK FORM

	Date November 30, 2020							
	stomer Name ntact Person	Shell Shipmanagement Limited Hannah Quayle						
	dress	Second Floor, Euromanx House, Freeport, B	allasalla,	Isle of M	an, IM9	2AP, Unit	ed Kingd	om
We follo		ur customer needs and expectations. In thi uat we may serve you better. 2 - Average 3 - Satisfied	J		uest you Good		ly fill out	
	formance	2 ///orage		7.24.0	0000		LAGO	
<u> </u>	ioiiiaiioc	Description				Rating		
Но	w would you rate	our performance in the areas of:	*	1	2	3	4	5
1.	Inquiry respons	*A35* (A35*)						\boxtimes
4000	Method and clarity of communication							\boxtimes
3.		se to your calls or queries						
4.	eather and pages as a	ical proposals and other documentation				П		
5.	18 TO 18	for delivery of quotation						
6.	Delivery time o							\boxtimes
7.	Resolving your						\boxtimes	
Qua	ality							
		Description				Rating		
Но	w would you ra	ate the quality of:		1	2	3	4	5
8.	1 (a)	ices you received						\square
9.		NE ship management Services						\boxtimes
555	Overall system							
95000	- 12	ort provided by TERRA-MARINE						\boxtimes
		ction of fleet personnel's						\boxtimes
		our recommended crew						\boxtimes
	6 37	action on complaints						\boxtimes
	373	ns of value for money						
Any	neral one thing that yo	u consider requires change or improvement in 1	ERRA-N	MARINE				
	V							
		ut the Questionnaire. We value your feedback a form by e-mail on the following address.	and appre	eciate you	ur time in	providing	g us your	comments
E-Ma	ail: SMKhan@	<u>terra-marine.com</u>						
Tha	nk you & regard	ds,	Signat	ure:	Н.	L. Quae	yle.	
Man	t. Saulat Majee aging Director TERRA-MARIN		Compa	any Stan	np:_She	ll Ship M	lanagen	nent Ltd

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Form QA-6.1 File 190.7

	CUSTOMER FEE	DBAC	K FO	RM		QA-R	lev:01/11-21
Date	December 18, 2023						
Customer Name	Smit Lamnalco						
Contact Person	Mr. Shahid Rafique						
Address	F/1, OFFICE 105, Bahria Complex 3, M	T Khan R	load, Kar	achi-7560	00, Pakis	tan	
	ur customer needs and expectations.	In this re	gard, we	e request	t you to	kindly fil	out the
1 – Not Satisfied	nat we may serve you better. 2 – Average 3 – Sati	isfied		4 – Goo	d	5 – E	excellent
Performance				Rating			Not
	Description	1	2	3	4	5	Applicable
How would you rate	our performance in the areas of:						
1. Inquiry response	9					\boxtimes	
2. Method and clar	rity of communication				×		
	se to your calls or queries						
		_	_	_	_	_	_
 Clarity of technic 	cal proposals and other documentation				⊠		
Response time t	for delivery of quotation				\boxtimes		
6. Delivery time of	service				\boxtimes		
Resolving your	concerns				⊠		
2							
Quality				Rating			Not
	Description	1	2	3	4	5	Applicable
How would you rat	te the quality of:						
8. Customer Servi	ces you received				\times		
9. TERRA-MARIN	E ship management Services						⊠
10. Overall system		l 🗖	l 🗔	l 🗖	\boxtimes	l 🗀	
							⊠
	ort provided by TERRA-MARINE		_			_	_
Technical select	tion of fleet personnel's						⊠
Work quality of	our recommended crew		\boxtimes				
14. Promptness in a	action on complaints			\times			
15. Services in term	ns of value for money			\boxtimes			
General Any one thing that yo	u consider requires change or improvemen	nt in TER	RA-MARI	INE			
Other suggestions an							
During the year 202	Terra Marine has provided satisfactory s	services.	The crew	ing mana	ger has s	successfu	ılly
navigated through all the difficulties. However, there is one area that needs improvement, which is finding MOT officers							
and suitable crew for offshore vessels.							
Thank you for filling o	out the Questionnaire. We value your feedt	ack and	appreciat	e your tin	ne in prov	viding us	your commen
	form by e-mail on the following address.		-				
E-Mail: SMKhan@	@terra-marine.com		1	N3		Lui	9
Thank you & regards, Signature:							
Capt. Saulat Majee	ed Khan				JAL	CO PA	<u></u>
Managing Director					(S)		6
For TERRA-MARIN	NE .	Co	mpany	Stamp:	3		12
					E Sm	vit mnalco	<u> </u>
					112/10		9//

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	6, 2023 management (India) Pvt L singh Sandhu amber, 1st Floor, Plot B-6		w Link R	oad, And?	neri (Wes	t) Mumb	ei 400053.
Dear Sir, We strive to fulfill our customer r following form so that we may se 1 - Not Satisfied 2 - A	rve you better.	In this req		request			out the excellent
Performance				Rating			Not
Description	on	1	2	3	4	5	Applicable
How would you rate our performance	e in the areas of						2000
t Inquiry response				53			
2. Method and clerity of communi	cation						
3. Type of response to your calls	or queries			[3]			
4. Clarity of technical proposals a					⊠.		
5 Response time for delivery of o			П	B		D	
6. Delivery time of service			G	10			
7 Resulving your concerns					⊠		
Quality							Not
Descript	ion	1	2	Rating 3	4	5	Not Applicable
How would you rate the quality	of.	1 7	-				
8. Customer Services you recen							
9 TERRA-MARINE ship manag		0			S		
10. Overall system procedures			0		□ □		
Technical support provided b	TERRA-MARINE						3
12. Technical selection of feet pe							[3]
13. Work quality of our recomme						⊠.	
			0			123	
14 Promptness in action on com 15 Services in terms of value for							
General Any one thing that you consider re	quires change or improver	nert in TER	RRA-MAF	ONE			
Other suggestions and comments			1				
Keep up the good work							
Thank you for filling out the Quest Please send the filled form by e-m	ionnaire. We value your fe ail on the following address	edback and	і арргесі	ate your t	ime in pri	oviding u	s your comm
E-Mail SMKhan@terra-marie				1	low	تلو	Lane
Thank you & regards,		8	Signature	-	AGEN.	ENT (IN	04
Capt. Saulet Majeed Khan Managing Director For TERRA-MARINE			Compan	y Stamp	M	UMBAI	PRIVATE

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Profiles of Key Personnel

Group Management Team

CAPT. SAULAT MAJEED KHAN - Group Managing Director

The Terra-Marine group was incorporated in 1988 by Capt. Saulat Majeed Khan, Group Chairman & Managing Director. Capt. Khan served at Sea for 14 years and thereafter a Ship Manager since 1974 to date.

MRS. SWERA S. KHAN - FICS, Deputy Managing Director

Mrs. Swera S. Khan is one of the founding members of Terra-Marine group. She oversees the business development and new projects of the group. Swera is a Fellow of the Institute of Chartered Ship Brokers since 1982, worked as dry bulk & sales and purchases broker.

MR. SINAN M. KHAN - Executive Director

Mr. Sinan M. Khan has a Bachelor's in Applied Finance from the University of South Australia, did an internship at Habib Metropolitan Bank and is a Member of The Institute of Chartered Shipbrokers.

Joined Terra-Marine in 2017 and presently is an Executive Director of the company responsible for dry cargo chartering and overseeing SNP activity.













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Key Personnel of the Group's Operational Team

Projects & Marketing Department

MR. RASHIDULLAH SHAIKH - Director Projects

Mr. Rashidullah has a vast experience in Maritime affairs. He was Executive Director at Pakistan National Shipping Corporation managing Ships, Crew, Technical Management, Strategic Planning, Ship Sale and Purchase, setting up Joint Venture with associates, negotiating Ship Finance with reputed national and International banks, dealing with International Brokers, Maritime Law firms and Government departments.

He has hands on experience in handling Dry and Liquid bulk cargoes. Enjoys good reputation and relations with International Maritime players.

MS. SHAZIA FAROOQUI - Marketing Director

Ms. Shazia has been with the Organization from 1997. She joined Terra-Marine as Fleet Personnel Officer. Over the years, she has served in different departments within the Organization, e.g. the Business Development, Ship Management, Operations and Fleet Personnel.

She is trained on Understanding of Internal Auditing for Quality Management System ISO 9001-2015, Environmental Management System ISO 14001-2015 and OHSAS 18001-2007 Standards.

At present, she is responsible for marketing and trains seafarers in Maritime English. She holds a Diploma in Logistics and Transportation and a Diploma in Leadership and Management from Pakistan Institute of Management.













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Operations & Technical Department

CAPT. SYED M. RIZWAN - Acting Director Operations

Capt. Rizwan has 25 years' of experience as Master on Tankers, OBOs and VLCCs. Joined Gulfeast Ship Management Ltd, Hong Kong in 1975. Passed Master (FG) in 1982 and was promoted to Master in 1983 on one of Gulfeast's Training Ships, and thereafter served mostly as Master on Gulfeast's vessels. Thereafter was promoted to Marine Manager in Gulfeast in 1989. For the last 19 years of his command, he served as Master on Dynacom Tankers, Greece.

Capt. Rizwan joined Terra-Marine as Instructor in 2016 and thereafter has been serving as Manager Marine Personnel since January 2018. In addition to his current position he is also acting as Director Operations of Terra-Marine Agencies (Pvt) Ltd.

He is a member of The Nautical Institute and IFSMA U.K.

MR. AKHTAR ALAM KHAN - Technical Director

Mr. Akhtar is an experienced member of Ship Management Team, obtained his First Class Engineer's Certificate of Competency (Steamship and Motor ship) from U.K in 1972. Served as Chief Engineer for about 15 years with renowned multinational shipping companies.

Thereafter served as Engineering Superintendent with various Shipping companies before joining Terra-Marine.

As Technical Director, he is responsible for the efficient functioning of his department and Superintendent with focus on safe and techno-economical operation of vessels. He has been serving with Terra-Marine Ship Management for 15 years.

MR. SHAHID MAHMOOD DURRANI - Technical Superintendent

Mr. Shahid is holding Certificate of Competency, Class-1 Motor-ship issued by Government of Pakistan. He has more than 15 years of sea going experience on various types of foreign going vessels.

Mr. Shahid joined Terra-Marine Group as Superintendent in 2006.













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 ${\bf Email:}\ \underline{{\bf admin@terra\text{-}marine.com}}$





Maritime Human Resource Department

CAPT. SYED M. RIZWAN - Executive Director

Capt. Rizwan has 25 years' of experience as Master, joined Gulfeast Ship Management Ltd, Hong Kong in 1975. Passed Master (FG) in 1982 and was promoted to Master in 1983 on one of Gulfeast's Training Ships, and thereafter served mostly as Master on Gulfeast's Tankers, OBOs and VLCCs. Thereafter was promoted to Marine Manager in Gulfeast in 1989, and for the last 19 years of his command, he served as Master on Dynacom Tankers, Greece.

Joined Terra-Marine as Instructor in 2016 and presently working as Executive Director.

Is a member of The Nautical Institute and IFSMA U.K.

MR. MOHAMMAD YASIN - Senior Manager Marine Personnel

Mr. Muhammad Yasin holds a Bachelor's degree in Commerce and thereafter M.A (Previous) in Islamic History from the University of Karachi. He is trained in Understanding of Internal Auditing for Quality Management System ISO 9001-2015, Environmental Management System ISO 14001-2015 and OHSAS 18001-2007 Standards and Requirements.

Mr. Yasin has started his career with Terra-Marine Ship Management (Pvt) Ltd. in 1991 as Fleet Personnel Officer. Over the years, he has served in different departments of the organization and left the company for better prospects in December 2018 as Manager Fleet Personnel department having served for 27 Years. He joined GRSM as Head of its Fleet Personnel department from December 2018 to March 2022. Mr. Yasin then left GRSM and returned back to Terra-Marine as Senior Manager Marine Personnel in April 2022.

MR. MOHAMMAD AMIR SHEIKH - Senior Manager Marine Personnel

Mr. Amir holds a Bachelor of Commerce degree from University of Karachi and thereafter obtained his Post Graduate Diploma in Management System from Jupiter Information Technology.

He is trained on Understanding of Internal Auditing for Quality Management System ISO 9001-2015, Environmental Management System ISO 14001-2015 and OHSAS 18001-2007 Standards.

He started his career in UK as Supervisor in 2006 for ESSO and SPAR thereafter joined Terra-Marine Group as Marine Personnel Officer in December 2012 and is presently working as Senior Manager Marine Personnel.



















Finance & Accounts Department

MR. IMTIAZ AHMED - Director & Finance Manager

Mr. Imtiaz holds a Bachelor of Commerce degree from the University of Karachi, a degree of Master of Business Administration in Finance and Accounting from the Preston University.

He is trained on Understanding of Internal Auditing for Quality Management System ISO 9001-2015, Environmental Management System ISO 14001-2015 and OHSAS 18001-2007 Standards.

He joined Terra-Marine in July 1989, rising from the rank of Assistant Accountant to Finance Manager. He heads the Finance and Accounts Department.

MR. NADEEM ABBAS ZAIDI - Director & Accounts Manager

Mr. Nadeem holds a degree of Bachelor in Commerce, and is responsible for supervision of his department to ensure proper accounting of the group in compliance with IFR standards for ships and the company.

He coordinates with auditors and payment of taxes in compliance with the State Bank of Pakistan and Federal Board of Revenue rules.

He joined Terra-Marine Group in March 1998.

Management Information System

MS. AMBREEN KIRAN - IT Manager

Ms. Ambreen holds a Bachelor Degree in Computer Science from Virtual University in 2015. She achieved many Microsoft Certifications like Programming in HTML5 with JAVASCRIPT and CSS3, Developing Server Virtualization with Windows Server Hyper-V and System Center, Managing Office 365 Identities and Requirements, Enabling Office 365 Services and Implementing Microsoft Azure Infrastructure Solutions.

She is trained on Understanding of Internal Auditing for Quality Management System ISO 9001-2015, Environmental Management System ISO 14001-2015 and OHSAS 18001-2007 Standards.

She joined Terra-Marine as a Software Engineer in September 2014. She is responsible for designing, development and maintenance of Fleet Personnel Information System and Fleet Disbursement System.

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Institute of Maritime Studies A Terra-Marine Initiative

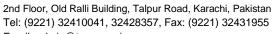






























The Institute of Maritime Studies

The Institute of Maritime Studies (IMS) was established in Lahore, in November 1996, it is an independent institution in the private sector which is not only a gateway for a career in Merchant Navy. Approved by Director General Port and Shipping (DGP&S), Ministry of Ports and Shipping (now known as Ministry of Maritime Affairs), the IMS offers pre-sea training, preparatory courses for a rewarding career at sea which meets the specific requirements of any shipping company.

The institute's policy too constantly "training the trainer" keeps highly qualified faculty of latest developments and techniques.

IMS is certified to ISO 9001-2015 Standard by NQA as well as recognized by the Administration. In September 1997, experts from Warsash Maritime Centre (South Hampton UK), visited the establishment and gave their expert opinion. In September 1998, surveyors from the Administration inspected and approved IMS for maritime training.

IMS was set up at Lahore (with a campus in Karachi) by virtue of the following.

- ✓ The city of Lahore is in the heart of Pakistan and considered the center of education.
- ✓ Lahore is within reach of all Provinces of Pakistan.
- ✓ It has densely populated areas in the vicinity which are a rich source of educated manpower supply.

Faculty / Courses

<u>S.No</u>	<u>Faculty</u>		
1	 STAFF ✓ Merchant Navy Deck & Engineer Officers. ✓ Pakistan Navy ✓ Experts from other universities of Pakistan 	 ✓ Engine Officers with BE Qualification are given a one year conversion approved by the Administration. ✓ IMS has an agreement with Wartsila NSD, Pakistan to provide practical training to engineers. ✓ Practical training provided at different power houses IPPs secured by Wartsila NSD, Pakistan. 	PREPARATORY COURSES FOR CLASS IV & III (DECK) ✓ IMS offers approved preparatory course to the candidates desirous of taking the examination for certificates of competency for class III & IV (Deck & Engine). ✓ Duration of Preparatory course is 9 months.
2	Institute of Maritime Studies - Karachi Campus	STCW 1978 (as amended) Mandatory Courses	Ancillary courses

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Faculty / Courses

On popular demand, the Management set up the institute in Karachi. IMS post-sea training to: Class 3 & 4 (Deck & Engine) All STCW-1978 as amended (Mandatory & Ancillary courses) Soft skills and enhancement courses ECDIS BTM MRM MRM MRM Andian Resource Management Marine Resource Management Marine Resource Management Marine Electronics & Control Technology Analog Electronics Digital Electronics Pneumatic Systems Digital Pneumatic Circuit Computer Hardware & Networking Medical First Aid Oil & Chemical Tanker Familiarization Personal Safety and Social Responsibility Personal Survival Techniques Port State Control Familiarization Proficiency in Survival Craft Ship Security Officer Advanced Fire Fighting Bridge Team Management Company Security Officer Designated Security Duties Elementary First Aid at Sea Fire Prevention and Fire Fighting Marine Resource Management Marine Electronics Pigital Plectronics Digital Pneumatic Systems Electro-pneumatic Circuit Computer Hardware & Networking Medical First Aid Oil & Chemical Tanker Familiarization Personal Survival Techniques Port State Control Familiarization Ship Security Officer SMS Familiarization Courses	<u>S.No</u>	<u>Faculty</u>	
	3	set up the institute in Karachi. IMS post- sea training to: ✓ Class 3 & 4 (Deck & Engine) ✓ All STCW-1978 as amended (Mandatory & Ancillary courses) ✓ Soft skills and enhancement courses ✓ ECDIS ✓ BTM	 ✓ Bridge Team Management ✓ Company Security Officer ✓ Designated Security Duties ✓ Efficient Deck Hand ✓ Elementary First Aid at Sea ✓ Fire Prevention and Fire Fighting ✓ Marine Resource Management ✓ Marine Electronics & Control Technology • Analog Electronics • Digital Electronics • Pneumatic Systems • Digital Pneumatic Systems • Electro-pneumatic Circuit • Computer Hardware & Networking ✓ Medical First Aid ✓ Oil & Chemical Tanker Familiarization ✓ Personal Safety and Social Responsibility ✓ Personal Survival Techniques ✓ Port State Control Familiarization ✓ Proficiency in Survival Craft ✓ Ship Security Awareness ✓ Ship Security Officer

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IMS Lahore has trained

Issued Number of Certificates	<u>Program</u>	<u>Authority</u>
76	Maritime Resource Management Course	License from All Academy International AB, Sweden
128	Ship Security Officer's Course	Approved by Ministry of Maritime Affairs, Pakistan
470	Elementary First Aid Course	Approved by Ministry of Maritime Affairs, Pakistan
775	Fire Prevention and Fire Fighting Course	Approved by Ministry of Maritime Affairs, Pakistan
834	Personal Safety & Social Responsibilities Course	Approved by Ministry of Maritime Affairs, Pakistan
827	Personal Survival Techniques Course	Approved by Ministry of Maritime Affairs, Pakistan
438	Tanker Familiarization Course	Approved by Ministry of Maritime Affairs, Pakistan
513	Ship Security Awareness Course	Approved by Ministry of Maritime Affairs, Pakistan
587	Designated Security Duties Course	Approved by Ministry of Maritime Affairs, Pakistan
43	Efficient Deck Hand Course	Approved by Ministry of Maritime Affairs, Pakistan
10 (Deck Cadets) & Continuing	Pre-Sea Training (Basic)	Ministry of Maritime Affairs - Pakistan
334 (GP-III)	Pre-Sea Training (Deck, Engine and Catering)	Ministry of Maritime Affairs - Pakistan
At every crew change	SMS Familiarization - According to each client's ISM systems	The Principals in coordination with clients training officer
At every crew change	Port State Control Familiarization	Guidance CBTs and Lectures: With background of Port State Control
At every crew change	STCW-78 (as amended) mandatory familiarization and ancillary courses	CBTs, Lectures developed at the institute

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Training

S.No	Library Collection of maritime books on	Computer Training IMS is fully equipped with a large modern Multimedia computer lab where students are trained in	Audio / Visual Training	Practical Seamanship & Filed Training
1	 ✓ Nautical ✓ Engineering ✓ Maritime and Legislation ✓ Computer ✓ Others (General knowledge, magazines, journals and conventions) 	 ✓ Computer Orientation ✓ Windows ✓ MS Office ✓ MS Outlook ✓ Communication	✓ Safety Procedures ✓ DVDs and Videos on ✓ Safety & Management ✓ A large Seagull Library ✓ Class room work (Lectures / Workshops, multimedia & CBT training) Emphasis is given on assertion and importance when training junior officers	 ✓ Swimming Practice ✓ Derrick Work ✓ Tanker Familiarization ✓ (Practical) ✓ Fire Fighting and Safety ✓ Boat Works

Train the Trainers

IMS management believes in continuous improvement of its faculty's training abilities and techniques.

- ✓ Sends its trainers to training seminars regularly
- ✓ Makes use of IMO Model Course 6.09 (Training Course for instructors)
- ✓ Makes use of its acquired Multimedia Library
- ✓ Regularly updates its Library
- ✓ Develops and acquires CBT modules for this purpose















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Practical Seamanship

Derrick Work





Making Plot Ladder





Practical Tanker Familiarization of Valves and Pumps





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Fire Fighting & Safety

Arrangements are made at the Haseeb Habib Factory for Fire Fighting practical in the Kot-Lakhpat industrial areas that specialize in firefighting techniques and equipment.

Practicing Use Of Water Jets Instructions On Fire Extinguishers





Fire Fighting With Foam Fire Tray Simulating Galley Fire & Likes





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Boat Works

Canal Near The Institute Preparing To Launch Boats





Rowing and Sculling Training





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ISO 9001: 2015 Certification



17th August, 2023 Ref. No. GEN/NQA/ID-2086

PROVISIONAL CERTIFICATE

THIS IS TO CERTIFY THAT THE MANAGEMENT SYSTEM OF

Institute of Maritime Studies (Pvt.) Ltd. (LHR)

ADDRESS: 14-WESTWOOD COLONY, THOKARNIAZ BAIG, LAHORE, PAKISTAN

APPLICABLE TO

MARITIME TRAINING & CERTIFICATION

Has been assessed and recommended for the recertification against the requirement of:

BS EN ISO 9001:2015

Regards,

NOA PAKISTAN

Note: Electronically verified thus not required signature

- NQA Pakistan is an authorized division of NQA UK and NQA Shanghai
- ISO 9001, ISO 14001, OHSAS 18001, AS 9100, ISO 22000, HACCP, ISO 27001, ISO 16949, ISO 13485 certifications
- Head Office: R-27, Tariq Bin Ziyad Housing Society, Malir Halt, Near Security Printing Press, Karachi,
 Tel # 9221-34634237-38, Fax # 9221-34637227, email: nqapakistan@yahoo.com, coordinator@nqapakistan.com. Web: http://www.nqa.com

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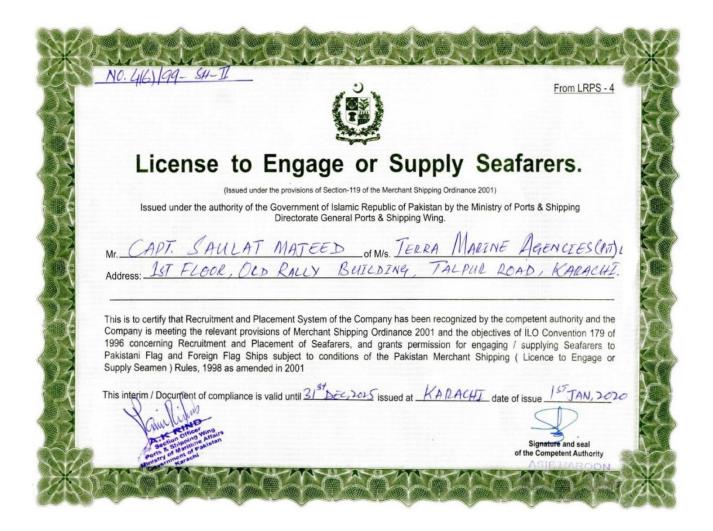








Crewing License



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 ${\bf Email:}\ \underline{{\bf admin@terra\text{-}marine.com}}$



















ISO 9001: 2015 & MLC 2006 Certification



Original approval(s): ISO 9001 - 7 March 2017

Certificate of Approval

This is to certify that the Management System of:

Terra-Marine Agencies (Pvt) Ltd

2nd Floor, Old Rally Building, Talpur Road, Karachi, Pakistan

has been approved by LRQA to the following standards:

ISO 9001:2015

Approval number(s): ISO 9001 - 00012795

The scope of this approval is applicable to:

Provision of manpower to ship owners in accordance with the requirements of the International Labour Organisation's Maritime Labour Convention, 2006 (MLC 2006) as applicable to recruitment and placement Services.

Area Operations Manager - North Asia & SAMEA

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Original approval(s): ISO 9001 - 7 March 2018

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ISO 9001:2015

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Issued by: LRQA Limited

Approval number(s): ISO 9001 - 00012795-002

This certificate forms part of the approval identified by approval number: 00012795

The scope of this approval is applicable to:

Area Operations Manager - North Asia & SAMEA

Provision of manpower to ship owners in accordance with the requirements of the International Labour Organisation's Maritime Labour Convention, 2006 (MLC 2006) as applicable to recruitment and placement Services.

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This is to certify that the Environmental Management System of

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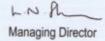
applicable to

Ship Management & Crew Management Services

has been assessed and registered by NQA against the provisions of

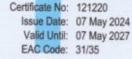
BS EN ISO 14001: 2015

This registration is subject to the company maintaining an environmental management system, to the above standard, which will be monitored by NQA.





0015







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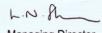
Second floor, Old Ralli Building, Talpur Road, Karachi, Pakistan applicable to

Ship Management & Crew Management Services

has been assessed and registered by NQA against the provisions of

ISO 45001: 2018

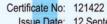
This registration is subject to the company maintaining an occupational health & safety management system, to the above standard, which will be monitored by NQA.



Managing Director



0015



Valid Until: 12 September 2027

EAC Code: 31/35





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Under the authority of the Government of the Republic of Liberia
by NIPPON KAIJI KYOKAI

Name and address TERRA MARINE SHIP MANAGEMENT (PVT) LTD.

of the Company:

(see paragraph 1.1.2 of the ISM Code) 2nd. Floor, Old Ralli Building, Talpur Road, Karachi

74000, Pakistan

Company identification number: IMO 1418697

THIS IS TO CERTIFY THAT the Safety Management System of the Company has been recognized as meeting the objectives of paragraph 1.2.3 of the International Management Code for the Safe Operation of Ships and for Pollution Prevention (ISM Code), for the type(s) of ships listed below (delete as appropriate):

Passenger ship

Passenger high-speed craft

-Cargo high-speed craft-

Bulk carrier Oil tanker Chemical tanker Gas carrier

Mobile offshore drilling unit

Other cargo ship

This Interim Document of Compliance is valid until 22nd December 2025

Issued at Karachi

Date of issue 23rd December 2024

SYED-ZAHID-HUSSAIN, Auditor

NIPPON KAIJI KYOKAI

IDOC (2024.01)

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[44]







Certificate No. IT-24KA-M001500PANDOI

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of the Company:

(see paragraph 1.1.2 of the ISM Code) 2nd. Floor, Old Ralli Building, Talpur Road, Karachi

74000, Pakistan

IMO 1418697 Company identification number:

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Date of issue 23rd December 2024

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NIPPON KAIJI KYOKAI

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by NIPPON KAIJI KYOKAI

Name and address TERRA MARINE SHIP MANAGEMENT (PVT) LTD.

of the Company:

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74000, Pakistan

Company identification number: IMO 1418697

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Passenger ship

Passenger high-speed craft

-Cargo high-speed craft-

Bulk carrier Oil tanker Chemical tanker Gas carrier

Mobile offshore drilling unit

Other cargo ship

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[46]





Chamber of Commerce Certification

1	Book No. K 02214 Serial No. K 221371
N. P.	MEMDEDCHID CEDTIEICATE
	MEMBERSHIP CERTIFICATE
	Karachi Chamber of Commerce & Industry KCCI
1	Alwan-e-Tijarat Road, Off: Shahrah-e-Liaquat, Karachi-74000, Pakistan
	Membership Number: 129570
	(Affiliated with the Federation of Pakistan Chambers of Commerce & Industry)
	CERTIFIED that M/s. TERRA-MARINE SHIP MANAGEMENT
	(PVT) LTD. (name and address of Member Firm / Company) 2nd Floor, Old Ralli Building, Talpur Road, Karachi.
	2nd Floor, Old Ralli Building, Talpur Road, Karachi.
	00104747
	G.S.T. No. N.T.N. No. 08184747
	is a member of this Chamber
	······································
	THIS CERTIFICATE shall be valid upto the31-Mar-2025unless
-	(date)
	otherwise notified to the NTN / GST Registration authority / Scheduled Bank
200	
	Given on this 12th day of February 20 24
	Given on this 12th day of 1 contain 20 24
1	Head of Membership Department
-	1 Sombia
T T	_Secretary General
8	

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Book No. K 02214		Serial No. K.	221372
MEMI	BERSHIP CER	TIFICATE	
	i Chamber of Commerc	e & Industry	
*********	Tijarat Road, Off: Shahrah-e-Liaquat, Kara	***************	CCI
Membership Number			
	h the Federation of Pakistan Chambers of	Commerce & Industry)	
CERTIFIED	hat M/s. TERRA-MARINE A	GENCIES (PRIVATE)	
	LIMITED (name and address	of Member Firm / Company)	
2nd Floor, Old Raili Bu	ildingTal Road, Karachi.		
G.S.T. No. 1221	1999971664 N.T.N. No.	14845393	
t out Cha	mb-r		
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THIS CERTIF	FICATE shall be valid upto the	31-Mar-2025	nless
THIS CENTIL	TCATE suan be vana upto ti	(date)	niess
otherwise notified to th	he NTN / GST Registration	authority / Scheduled I	Bank
concerned.			
· ·	Given on this 12	th day of February 20	24
	Head of Membership	Department	
1	Sagrettiry General		
- Mari		***************************************	*****

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Frequently Asked Questions

Recruitment And Management Of Vessel Personnel

Has the Management defined system of selection, recruitment and promotion procedures?

Yes

Company follows MLC Guideline B 1.4 Recruitment & Placement (Ref: Fleet Personnel Department Manual TM-4 Page 7-9/101). Applications are received on Form FP-1, followed by Interview & Criteria Record on Form FP-2 by a senior manager. Authenticities of certificates are verified on the specified websites or direct enquiry to the certificate issuing authority (Also a requirement of Flag Authorities for issuing equivalent certificates of their flag). For promotions Forms F-2, F-2 MC and F-2 R (Confidential Reports) are scrutinized.

Is a process in place to screen new crew members for job competence?

Yes

Besides above processes confidential reports are obtained from previous employers.

Are Medical checks conducted as a part of the selection and recruitment process?

Yes

Pre-Joining medical examination by a government approved medical practitioner is carried out on Form FP-2 (In accordance with ILO / WHO D.2/1979 Reg.1/9 and MLC Reg. 1,2)

Is a formal drug and alcohol policy implemented and a system is in place to monitor it on a regular basis?

Yes

Company's declared policy is zero tolerance for Drugs and Alcohol prominently posted in the office and in the shipboard manual. Declaration for same is obtained from the Seafarer on Form FP-2 Annex. For monitoring, the Seafarers' behavior is observed on board.

Is an appraisal process in place for all vessel staff?

Yes

Evaluation done by confidential reports indicated above, and discussed with Master, Chief Engineer and attending Superintendents.

Does the vessel operator verify that the manning agents ensure that crew quality requirements are consistently met?

Yes

Internal audit carried out annually in December. Last done on 22nd and 23rd December 2020.

Has the company an extended recruitment and interview process for senior officers?

Yes

The interviews are done and assessed by senior management with more advanced standard of professional questioning.

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Do the Selection, recruitment and promotion procedures ensure appropriate staff placement with documented appointment records?

Yes

Crew Coordinator is responsible to manage together with the Manning Company's Management all aspects of manning. Procedure defining company's policy for recruitment, training and promotions are in place.

Does the company promote hygiene awareness within the safety management system?

Yes

Company's shipboard Manual "Shipboard Management Manual" TMSM-1 Chapter 3, Para. 3.7 "Preservation of Health and Hygiene to be Maintained on Board" provides detailed guidelines on hygiene awareness; and Chapter 1 "Safety Management Structure & Policy" detail Safety Management; and SD series forms provide safety check lists for various tasks to be performed on board.

Does the company operate an enhanced appraisal process for senior officers?

Yes

Masters/Chief Engineers appraisals are evaluated by senior management personnel on an enhanced level. Appraisals of all Officers and Ratings are reviewed and discussed by the Head of the Crewing Department.

Has the company a documented disciplinary process?

Yes

Discipline is regulated as per SBM Manual Chapter 3 "Personnel" Para. 3.15 "Conduct of Crew", Para. 3.16 "Misconduct" and Para. 3.7 "General Codes of Conduct on Board". Management's actions are stipulated in FP Manual Para. 7.5 "Procedure on Receiving an Adverse Report on Sea Staff" and Para. 7.6 "Procedure on Receiving Complaint from Principal on Sea Staff's Performance".

Are Manning agencies used by the company audited annually to ensure their practices meet the vessel operator's selection and recruitment procedures?

Yes

External audit carried out annually in January. Last done on 28th January 2021. Further, Client's auditors also carry out annual audits on a regular basis to ensure their policies and procedures are complied with. This is in addition to mandatory annual audits by RO and Administration.

Do the Vessel operators conduct an annual review of the crew selection and recruitment process to ensure that it complies with their policies and procedures?

Yes

Reviews conducted annually, Client's auditors also carry out annual audits on a regular basis to ensure their policies and procedures are complied with. This is in addition to mandatory annual audits by RO and Administration.

















Does the company implement health awareness campaigns?

Yes

Besides Health and Hygiene provided in SBM Manual described above, attending Superintendents and Managers visiting on board, discuss these issues with Master & Ship's Staff.

Does the company conduct pre-employment assessment for job competence and training for officers and ratings?

Yes

Assessments as described above. Training provided by training DVD's of Seagull, Marlin and some others; and tests by CETS conducted.

Has the company a documented planning process to ensure that future manning needs can be met?

No

We mainly recruit seafarers from Pakistan, and sometimes from other nations. The Company urges Principals to appoint trainees from time to time to have availability more seafarers in the future. However, there is always a large waiting list. Nevertheless, we continue our in-house training.

Does the company undertake vessel health-risk assessments on a rolling basis?

Yes

Health and Management procedures establishes a consistent and uniform method for identification, evaluation and control for Health and Occupational hazards that may lead to disease as well as hazards to Environment by activities on board vessels. Ref: TMSM-2 SAFETY & ENVIRONMENTAL PROTECTION MANUAL Chapter 05, Section 01 – Risk Assessment & Critical Operations

Are appraisal and competence development processes for vessel personnel linked to future training and promotion requirements?

Yes

Personnel are advised and encouraged to take up such courses as required for their promotion and future assignments.

Does shore management provide adequate resources to ensure the well-being of crews?

Yes

Management provides Educational, Ship Board Training and entertainment & gym equipment on board; compassionate leave in distressed cases; quality and quantity of food checks.



















Are there procedures to ensure that the working and rest hours of all personnel are in line with STCW or relevant authority guidelines for the vessel trade and are being accurately recorded?

Yes

Instructions provided in Company shipboard SBM Manual Chapter 3 "Personnel" Para 3.15 "Working Hours and Fatigue", and recorded in pocket booklets Form No. AC-9.1.1 "Record of Scheduled Working Hours, Overtime, Rest Hours", entered by officer in-charge on board, and then entered into appropriate Accounts form and Rest Hours Log.

Are there procedures in place to ensure that, where crew training is required, it is undertaken within a specific time?

Yes

A well-equipped campus of the Institute of Maritime Studies exists on the first floor of the company to provide such training without delay.

Does the company provide initial and refresher training for all ranks?

Yes

Training provided at Company's Institute IMS and/or Seagull, Marlin and other training DVD's.

Does the Management monitor and record training results and its effectiveness?

Yes

Analysis is done prior and after courses. Where required, advice is given to undertake further training if necessary.

Has the company procedure to identify additional training requirements?

Yes

Analysis of personal evaluation reports, ship's reports, drills outcome from external and internal audits and inspections, issue of new procedures requiring specific training, new equipment/legislation requiring specific training etc.

Does crew training include the use of audiovisual training aids and/or computer based training?

Yes

Seagull, Marlin and other training DVD's and Value Added Courses are used.

Does the company policy provide career development for junior officers and aims to promote senior officers from within the company, where possible?

Yes

Company encourages career development for retention and promotion in our own company.

Does the company achieve an 80% retention rate for senior officers over a two-year Period?

Monitored by entries in Form FP-12 "Seafarers' Employment Statistics" completed by computer entries in the database. The retention rate is well above 80%.

Yes





















Does the company organize senior officer seminars to promote, emphasize and enhance the company's safety management system?

No

To be organized. However, small workshops on important topics are arranged from time to time as brainstorming sessions.

Yes

Does the training for seafarers exceed the minimum requirements of the STCW or of the relevant authority for vessel trade?

Additional trainings as are encouraged by Company are much in excess of the requirements of STCW and the Administration.

Does the company policy provide career opportunities for officers by providing shore-based assignments?

Yes

Presently, we bring in Senior Officers for 3 month stretches to work in the office on temporary basis while on leave or awaiting assignment. However, these openings are limited to 1 or 2 persons at a time.

Does the management achieve an officer retention rate greater than 80% over a two-year period?

Yes

Based on review of available evidence it was verified that over 80% of retention rate is achieved for all officers per rank and per nationality in a period over two years.



















For more information, please visit our website:

www.terra-marine.com

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2nd Floor, Old Ralli Building, Talpur Road, Karachi, Pakistan

Tel: +92-21- 32410041, 32428357

Fax: +92-21-32431955

Email: fleetpersonnel@terra-marine.com, management@terra-marine.com



(Karachi Campus)

2nd Floor, Old Ralli Building, Talpur Road, Karachi Tel: +92-21-32431958 Mob: +92-333-3450482

Email: info@imspk.net



C/o Moore Stephens, 812 Silvercord, Tower 1, 30 Canton Road,
Tsimshatsui, Kowloon, Hong Kong
Tel: +852 2375 3180

Email: cordeliatang@moore.hk

Scan Orient Maritime Services Limited – Ras Al Khaimah U.A.E

(Facilitates Worldwide Investments & Global Trade)

C/o Moore Stephens, Suite M 5A. Zaffa Building Garhoud,
P. O. Box 28817, Dubai United Arab Emirates

(L) Tel: +971 4 2820811 Mob: +971 56 421 0459 +92 333 21 34 700

Email: operations@scan-orient.com
snp@scan-orient.com

Scan Orient Ship Management LLC

(U.A.E Representative Office)

Office No. 2905, Midtown Business Center, Aspin Commercial Tower, Sheikh Zayed Road, P.O. Box 192015, Dubai – U.A.E

Tel: +971 5582 08782 🔓 Fax: +971 4381 7444

Email: operations@scan-orient.com













